SHRI GURU NANAK DEGREE COLLEGE,

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BBA 401- SUPPLY CHAIN MANAGEMENT

Section A: Long Answer Questions

◆ Unit I: Introduction to SCM

- 1. Define Supply Chain Management. Explain its importance in today's global market.
- 2. Discuss the key drivers of Supply Chain Management.
- 3. Explain the cycle view of a supply chain with a diagram.
- 4. What is the typology of supply chains? Explain its types.
- 5. Analyze major problems faced in SCM. Suggest solutions to overcome common SCM challenges.
- 6. Compare logistics and supply chain management.
- 7. Describe the concept of integrated supply chains.
- 8. Explain the upstream and downstream components of SCM.
- 9. Discuss the objectives and scope of supply chain management.
- 10. How does SCM contribute to customer satisfaction?
- 11. Evaluate the strategic importance of SCM in a competitive environment.
- 12. What are quick and accurate response systems in SCM? What are the technology enablers for implementing them?
- 13. Give a brief account of the history of logistics. Also, highlight the integrating properties of the logistic function over time.

◆ Unit II: Components & Planning in SCM

- 1. Explain the three main components of SCM.
- 2. Describe the role of demand management in SCM.
- 3. What is the role of ERP in supply chain management? Analyze the evolution of ERP systems in SCM.
- 4. What is supply management? Explain its scope.
- 5. Discuss the advantages of using ERP in planning strategies.
- 6. Explain the use of forecasting in demand planning.
- 7. How do IT systems contribute to efficient supply chain planning?
- 8. What are planning strategies in SCM? Give examples.
- 9. How does integration of ERP enhance supply chain performance?
- 10. Analyze the role of SCM software in decision-making.
- 11. Explain the importance of demand forecasting in supply chain planning. Discuss any two forecasting methods commonly used in SCM and their strengths and weaknesses.
- 12. Explain the impact of transportation on supply chain operations and give examples of how technology improves transportation efficiency.

◆ Unit III: Benchmarking in SCM

- 1. Define benchmarking. Explain its importance in SCM.
- 2. What are the types of benchmarking? Explain with examples.
- 3. Discuss the complete benchmarking process in supply chains.
- 4. How does benchmarking help in performance improvement?
- 5. Discuss challenges in implementing benchmarking.
- 6. Explain the concept of world-class benchmarking.
- 7. How can benchmarking lead to continuous improvement in SCM?
- 8. Compare internal and external benchmarking.
- 9. Discuss the role of benchmarking in cost reduction.
- 10. How does benchmarking help organizations stay competitive?
- 11. Describe the supply chain involved in making the bar of Rent soap you have just picked up from your Reliance retail store.

◆ Unit IV: Modern Developments in SCM

- 1. What are the recent developments in supply chain management?
- 2. Analyze the role of outsourcing in SCM.
- 3. What is co-makership? How does it affect supply chain performance?
- 4. Describe the impact of e-commerce on supply chains.
- 5. Discuss the concept and role of Distribution Resource Planning (DRP).
- 6. Evaluate the environmental impact of supply chain operations.
- 7. Explain the importance of sustainability in SCM.
- 8. How can businesses adopt green supply chain practices?
- 9. What are the risks associated with outsourcing in SCM?
- 10. Describe future trends in global supply chain systems.
- 11. Discuss some emerging technologies that are transforming supply chain management practices.
- 12. What is green supply chain management and why has it gained importance in recent years?
- 13. How do global events, e.g., pandemics, natural disasters, impact the stability and efficiency of supply chain?
- 14. What role does last mile delivery play in the e-commerce supply chain and how is it evolving?

Section B: Short Answer Questions

☑ Unit I: Introduction to SCM

- 1. Define SCM.
- 2. What is the evolution of SCM?
- 3. Name any two types of supply chains.
- 4. Discuss the cycle and push-pull views of supply chain.
- 5. What is the importance of SCM in business?
- 6. Name two key drivers of SCM.
- 7. Define logistics.

- 8. What is the typology of supply chains?
- 9. Mention any two solutions for SCM issues.
- 10. List two benefits of SCM.
- 11. What are the common problems faced by companies in managing their supply chains?
- 12. Explain the concept of supply chain risk management and provide examples of common risks.
- 13. Discuss facility decisions in detail with the help of suitable examples

Unit II: Components & Planning in SCM

- 1. List the three main components of SCM.
- 2. What is demand management?
- 3. Define demand forecasting.
- 4. Expand ERP.
- 5. What is supply management?
- 6. What is Quick Response & Accurate Response System?
- 7. Mention any two benefits of ERP.
- 8. What is planning in SCM?
- 9. List two forecasting techniques.
- 10. Write two uses of IT in SCM.
- 11. Define ERP implementation.
- 12. Differentiate between supply and demand planning.
- 13. How does inaccurate demand forecasting impact the entire supply chain?
- 14. What are the key challenges faced by businesses in supply management?
- 15. Identify two inventory costs and explain the trade-off between holding inventory and providing good customer service.
- 16. Explain the role of collaborative planning and forecasting for efficient execution of supply chains.

Unit III: Benchmarking in SCM

- 1. What is benchmarking?
- 2. Name the types of benchmarking.
- 3. Define internal benchmarking.
- 4. List two benefits of benchmarking.
- 5. What is performance benchmarking?
- 6. State two challenges in benchmarking.
- 7. Define process benchmarking.
- 8. What is the goal of benchmarking?
- 9. How does benchmarking help companies stay competitive and improve their processes?
- 10. Explain the concept of reverse logistics and its significance in today's business environment.
- 11. Describe the different types of supply chain strategies.

2 Unit IV: Modern Developments in SCM

- 1. What is co-makership?
- 2. Define Green SCM. List two features of green supply chains
- 3. What is outsourcing in SCM?
- 4. Define world-class SCM.
- 5. Define e-SCM .Name two benefits of e-commerce in SCM.
- 6. Define sustainable SCM. Mention one example of digital SCM.
- 7. How does ERP contribute to streamlining processes and improving decision-making in supply chains?
- 8. Explain the concept of supply chain risk management and provide examples of common risks.
- 9. What is meant by strategic fit? How is strategic fit achieved in a supply chain network?
- 10. What role does technology such as automation and real-time data analytics play in creating a world-class supply chain?

Section D: Analytical / Case-Based Questions

Unit I: Introduction to SCM (Analytical Questions)

- 1. Case: A retail company is facing delivery delays and high inventory costs. Analyze how understanding the cycle view of supply chain management could help improve their operations.
- 2. Compare and contrast the efficiency of a push-based and a pull-based supply chain for a fast-moving consumer goods (FMCG) company.
- 3. How would the absence of a clear supply chain structure affect customer satisfaction and cost management?
- 4. A company is expanding internationally. Identify the key drivers of SCM that it must focus on for successful operations.
- 5. Suppose a business is experiencing repeated stockouts and overstock situations. Identify potential SCM problems and propose suitable solutions.

Unit II: Components & Planning in SCM

- 1. A pharmaceutical company is struggling with demand forecasting. Analyze how the use of ERP and accurate response systems can help streamline production and reduce waste.
- 2. Compare the effectiveness of Quick Response and Accurate Response systems for a seasonal fashion business.
- 3. Suppose a business has implemented ERP but is not seeing improvement. Analyze possible reasons and suggest improvements in integration or training.
- 4. How can poor demand forecasting lead to supply chain disruptions? Provide a hypothetical example to support your answer.

5. You are the supply manager in a tech firm. How would you align forecasting, planning, and ERP usage to prepare for the launch of a new product?

Unit III: Benchmarking in SCM

- 1. A logistics company wants to improve delivery time and reduce operational costs. Propose how benchmarking could assist them in achieving this goal.
- 2. Compare internal and external benchmarking approaches. Which would be more suitable for a start-up entering the logistics sector, and why?
- 3. A manufacturing firm is consistently underperforming compared to industry leaders. Design a step-by-step benchmarking process to help them identify gaps.
- 4. How can benchmarking help an e-commerce company enhance its warehousing efficiency?
- 5. Suppose a firm benchmarks against a competitor and finds that their order processing time is significantly slower. What changes should the firm implement based on this insight?

Unit IV: Modern Developments in SCM

- 1. A company is planning to implement Green Supply Chain practices. Develop a plan that outlines key areas to address and benefits they might expect.
- 2. Evaluate the benefits and risks of outsourcing supply chain functions for a mid-size electronics company.
- 3. An online retailer is growing rapidly. Analyze how E-commerce integration and DRP can help manage their expanding distribution network.
- 4. Consider a firm aiming to become a world-class supply chain leader. What technological, environmental, and strategic practices should it adopt?
- 5. A firm wants to enter global markets. Analyze the relevance of co-makership and green SCM in building long-term sustainable partnerships.

Section C: Objective Type Questions (MCQs)

2 Unit I

- 1. SCM stands for:
 - a) Stock Control Management
 - b) Supply Chain Management
 - c) Systematic Chain Management
 - d) None of these
- 2. The main objective of SCM is to:
 - a) Increase profit
 - b) Deliver product on time
 - c) Minimize HR cost

d) Reduce taxes	
3. Cycle view focuses on:	
a) Department coordination	
b) IT system	
c) Customer feedback	
d) Processes in supply chain	
4. Upstream supply chain includes:	
a) Customers	
b) Distributors	
c) Suppliers	
d) Retailers	
5. Which of the following is a key driver of SCM?	
a) Human Resource	
b) Inventory	
c) Furniture	

d) Legal Services

6. SCM is related to:a) Transport onlyb) Warehousing onlyc) Logistics and integration

d) Sales only

a) Product flowb) Cash flowc) Talent flow

d) Information flow

a) Linear & Horizontal

b) Push & Pullc) Chain & Cycled) Long & Short

a) Suppliers only

b) Manufacturer & retailerc) Whole supply network

9. SCM links:

d) None

7. The flow in SCM does not include:

8. Typology of supply chain includes:

10. SCM optimizes:

- a) Capital investment
- b) Customer service
- c) Financial accounting
- d) HR planning

11. Which is not a problem in SCM?

- a) Delays
- b) Inventory excess
- c) Strong relationships
- d) Miscommunication

12. A downstream partner is:

- a) Raw material supplier
- b) Manufacturer
- c) Retailer
- d) Factory owner

13. The first step in SCM is:

- a) Delivery
- b) Production
- c) Planning
- d) Storage

12 Unit II: Components & Planning in SCM

- 1. Which of the following is not a component of SCM?
 - a) Demand management
 - b) Supply management
 - c) Distribution
 - d) Customer relationship

2. ERP stands for:

- a) Enterprise Resource Planning
- b) Equipment Resource Programming
- c) Enterprise Risk Plan
- d) Evaluation Resource Plan

3. Demand forecasting helps in:

a) Increasing employee count

- b) Predicting customer demandc) Reducing salariesd) Selecting raw materials
- 4. Supply management is primarily concerned with:
 - a) Transport
 - b) Raw material procurement
 - c) Promotion
 - d) Advertising
- 5. Which is an ERP software?
 - a) SAP
 - b) Excel
 - c) Google Drive
 - d) Canva
- 6. Accurate Response System focuses on:
 - a) Social Media Management
 - b) Data redundancy
 - c) Customer need prediction
 - d) Branding
- 7. Forecasting is needed in:
 - a) Past data analysis only
 - b) Market research only
 - c) Planning future demand
 - d) Inventory disposal
- 8. Quick Response system is useful in:
 - a) Long term forecasting
 - b) Vendor audit
 - c) Fashion and seasonal products
 - d) Quality control
- 9. Planning strategies include:
 - a) Strategic and operational planning
 - b) Advertising strategy
 - c) CRM tools
 - d) Random stock allocation
- 10. A benefit of ERP in SCM is:
 - a) Complex data duplication
 - b) Real-time data sharing

- c) Redundant process addition
- d) Disconnected departments
- 11. Demand management aims to:
 - a) Delay orders
 - b) Predict demand & align resources
 - c) Outsource work
 - d) Increase prices
- 12. Supply chain planning is based on:
 - a) Customer reviews only
 - b) Logistics outsourcing
 - c) Forecasting and ERP
 - d) Random demand creation
- 13. ERP helps in:
 - a) Isolating departments
 - b) Paper-based reporting
 - c) Integration of business processes
 - d) Increasing fixed costs

☑ Unit III: Benchmarking in SCM

- 1. Benchmarking is a process of:
 - a) Copying competitors blindly
 - b) Comparing with best practices
 - c) Reducing prices
 - d) Hiring vendors
- 2. Competitive benchmarking compares:
 - a) Within the company
 - b) With industry leaders
 - c) With unrelated businesses
 - d) With suppliers only
- 3. The first step in benchmarking is:
 - a) Implementation
 - b) Measurement
 - c) Identification of process

- d) Final report
- 4. Benchmarking helps in:
 - a) Reducing quality
 - b) Ignoring best practices
 - c) Enhancing performance
 - d) Avoiding comparisons
- 5. Process benchmarking refers to:
 - a) Comparing price strategies
 - b) Comparing HR teams
 - c) Comparing operational workflows
 - d) Comparing financial audits
- 6. Which of the following is not a benchmarking type?
 - a) Strategic
 - b) Internal
 - c) Physical
 - d) Functional
- 7. Benchmarking improves:
 - a) Employee attendance
 - b) Waste generation
 - c) Efficiency and quality
 - d) Legal costs
- 8. World-class benchmarking focuses on:
 - a) Low-budget copying
 - b) Best international practices
 - c) Outsourcing
 - d) Guesswork
- 9. External benchmarking compares:
 - a) Departments in the same firm
 - b) Companies in same industry
 - c) Government bodies
 - d) Political institutions
- 10. One challenge of benchmarking is:
 - a) Cost minimization
 - b) Data confidentiality
 - c) Increased coordination
 - d) Employee rewards

- 11. Benchmarking is mainly used to:
 - a) Increase errors
 - b) Reduce reporting
 - c) Improve performance
 - d) Ignore standards
- 12. Benchmarking partners are:
 - a) Students
 - b) Customers
 - c) Organizations sharing best practices
 - d) Logistic firms only
- 13. Benchmarking cycle includes:
- a) Five stages
- b) Two stages
- c) Ten stages
- d) Three stages

Unit IV: Modern Developments in SCM

- 1. Green SCM emphasizes:
 - a) High costs
 - b) Waste reduction and sustainability
 - c) Legal documentation
 - d) Offline services
- 2. Co-makership refers to:
 - a) Customer hiring
 - b) Strategic supplier partnership
 - c) Job swapping
 - d) Vendor selection
- 3. E-commerce helps SCM by:
 - a) Delaying delivery
 - b) Creating paper orders
 - c) Enhancing speed and efficiency
 - d) Ignoring demand

4. DRP stands for:

- a) Distribution Resource Planning
- b) Demand Rate Prediction
- c) Development Resource Plan
- d) Delivery Routing Procedure

5. Outsourcing in SCM results in:

- a) Increased cost
- b) Better customer relationships
- c) Reduced focus
- d) Core activity focus

6. One advantage of Green SCM is:

- a) High inventory
- b) Environmental compliance
- c) Unstructured processes
- d) Slower delivery

7. E-SCM integrates:

- a) Financial markets
- b) Technology with supply chain
- c) Laws
- d) Solely HR departments

8. World-class SCM focuses on:

- a) Isolated vendors
- b) Global standards & integration
- c) Only local markets
- d) Basic warehousing

9. Sustainability in SCM means:

- a) High profits only
- b) Short-term goals
- c) Long-term environmental and social responsibility
- d) Stock dumping

10. Co-makership leads to:

- a) Lower trust
- b) Better quality and reduced cost
- c) More legal issues
- d) Less vendor control

11. Green SCM includes:

- a) Use of harmful packaging
- b) Hazardous disposal
- c) Energy-efficient logistics
- d) Avoidance of digital tools
- 12. Outsourcing can be risky due to:
 - a) Cost savings
 - b) Cultural misalignment and quality issues
 - c) Faster services
 - d) In-house control
- 13. E-commerce allows:
 - a) Inventory confusion
 - b) Real-time visibility of supply chain
 - c) Manual order placing
 - d) Delayed communication